

Financial Statements

The Football Association of Ireland
(A company limited by guarantee)

For the financial year ended 31 December 2021

Contents

	Page
Directors and other information	1
Chairperson's report	2
Directors' report	3 - 15
Directors' responsibilities statement	16
Independent auditor's report	17 - 20
Statement of comprehensive income	21
Statement of financial position	22
Statement of changes in equity	23
Statement of cash flows	24
Notes to the financial statements	25 - 46

Directors and Other Information

Directors

Gerry McAnaney (President)
Roy Barrett (Independent Chairperson)
Packie Bonner (appointed 23 May 2021)
Tom Browne (appointed 23 May 2021)
Paul Cooke (Vice President)
John Finnegan
Catherine Guy
Martin Heraghty (resigned 23 May 2021)
Liz Joyce
David Moran (resigned 23 May 2021)
Joe O'Brien
Ursula Scully (resigned 23 May 2021)
Richard Shakespeare
Gary Twohig (appointed 23 May 2021)
Robert Watt

Company secretary

Gerry Egan (appointed 1 January 2022)
Rea Walshe (resigned 1 January 2022)

Registered number

17081

Registered office

Sport Ireland National Sports Campus
Abbotstown
Dublin 15

Independent auditor

Grant Thornton
Chartered Accountants & Statutory Audit Firm
13-18 City Quay
Dublin 2

Bankers

Bank of Ireland
College Green
Dublin 2

Solicitors

Mason Hayes & Curran
South Bank House
Barrow St
Dublin 4

Chairperson's report

For the financial year ended 31 December 2021

The chairperson presents his statement for the period.

A few months ago, at the launch of the FAI Strategy 2022-2025, we committed to delivering a new and progressive Association, to capitalising on the governance reforms, the transparency and the clarity of thought and vision that have followed the events of recent years.

We still have a long road to travel as an organisation but, as we present our 2021 accounts, I am convinced we are turning the corner after our recent turmoil, as evident from a financial perspective at the very least.

It is a testament to the hard work and perseverance of all who work for the FAI and for Irish football that we finished 2021 in a strong cash position, a strong surplus position and return to a net asset position after three years in a net liability position. Those hard facts are to be applauded.

While the FAI remains in debt to the tune of some €63.5 million, I can assure all stakeholders, including Government, Sport Ireland and our Bank, that we continue to make real financial progress off the pitch.

Our costs are now under control, our revenues are rising and the feel-good factor experienced across recent international fixtures and at all levels of our game is reflected in the workings of the Association. For that, I want to thank all those staff whose dedication and commitment to football remains inspirational and has laid the foundations for where we are today across the Irish game.

Just as Stephen Kenny and Vera Pauw are delivering really positive results of late, so our game has responded to the issues presented by the COVID-19 pandemic and, more recently, by the impact of the situation in the Ukraine. To all those players, coaches and volunteers who have worked tirelessly in the face of these challenges, sincere thanks.

This is, of course, a shared journey across our game. Record season ticket sales for our Senior Men's team indicate the level of public support for Stephen's side. The recent draw in Sweden highlights the very significant progress made by Vera Pauw and her players. Jim Crawford's Men's Under 21 team have their European Under 21 destiny in their own hands again. The FAI Cup final saw a record and raucous crowd at the Aviva, attendances across the League of Ireland and Women's National League have been on the rise with an increasing number of games played in front of sold out grounds, and we have more Grassroots players than ever. In formulating the strategy, we engaged extensively with all levels of Irish football including players, fans, coaches, administrators, staff, parents and guardians, volunteers, media and the general public. It is a time of great progress and we have many reasons for optimism.

Irish football has experienced more than our fair share of pain in the recent past so I feel we are entitled to enjoy this new sense of optimism. There is a lot of hard work to come and we are still a long way from the light at the end of the tunnel – at least now we can see the light. It is all about the future and delivering on our commitments to the football community.



Roy Barrett
Independent Chairperson of The Football Association of Ireland

1 July 2022

Directors' report

For the financial year ended 31 December 2021

The Directors present their annual report and the audited financial statements for the financial year ended 31 December 2021.

Events during the financial year and since the financial year end date

Across 2021, and for the second consecutive year, The Football Association of Ireland experienced enormous challenges due to the worldwide COVID-19 pandemic. Despite these challenges, the Association, through the support of its key stakeholders including Sport Ireland, the Irish Government, UEFA, FIFA, its sponsors and from the wider football community our supporters, administrators, volunteers and staff, was able to navigate these obstacles and finish the year strongly, giving real optimism for 2022 and beyond as the Association begins to repay its long term loan obligations.

Due to the ongoing COVID-19 crisis and the level of restrictions in Ireland, the Irish Government was not in a position to guarantee fan attendance at any sporting events in June 2021. As a result, the hosting of the four UEFA Euro 2020 matches was moved from Dublin to Saint Petersburg and London. Despite these disappointing events, the Association successfully negotiated €500k from UEFA for the ongoing Dalymount Stadium project, along with other benefits.

The Association was allocated €19m in COVID-19 Relief Funding from Sport Ireland in December 2021. €5m of the funding was ring-fenced to support the League of Ireland and Women's National League, with an additional €2m ring-fenced to support the Association's Grassroots clubs, leagues and affiliates. In 2022, the Association committed to using its own resources to further support its Grassroots sector with an additional €1.5m in support funding, recognising the widespread challenges of COVID-19 across all of its Grassroots clubs, leagues and affiliates.

There were a number of constitutional changes brought in throughout 2021, with the EGM on 23 May 2021 heralding a significant change in the whole governance of the game - a new General Assembly which met for the first time, a new constitution, new sub-committees, and also a new Board consisting of twelve directors of whom six are football directors and six independent directors.

Finances

The global coronavirus pandemic remains an ongoing risk to the revenue streams of the Association, particularly ticket sales and sponsorship. In addition, events in the Ukraine in 2022 have had a direct impact on the disposable income available for all individuals in Ireland. The FAI's key income is derived from match income, technical courses, government grants and sponsorship all of which were impacted in 2021. However, with the easing of restrictions towards the latter end of 2021, the Association was able to sell out its FIFA World Cup 2022 qualification match against Portugal in November 2021. While this was a very welcome financial boost, it was primarily as a result of the receipt of Sport Ireland's COVID-19 Relief Funding that the Association and its affiliates, clubs and leagues were able to continue to function throughout 2021.

The Association has considered a range of financial scenarios as it continues to navigate through the public health crisis and have put in place measures to manage the current cost base and increase liquidity throughout 2021 and beyond. The overall operating costs were €7.9m higher in 2021 compared with 2020. While much of this was a return to normal activities during 2021 following a lack of activity in 2020, the Association has had a keen focus on all cost lines.

Directors' report (continued)

For the financial year ended 31 December 2021

Governance

2021 was a very significant year in reforming the governance of the Association during which the Members, Board and Executive continued to build on the work completed in 2019 and 2020.

The governance reform agenda was set by the requirement to implement an extensive set of recommendations contained in the Governance Review Group Report (2019), the KOSI Corporation Audit Report (2019) and to meet conditions included in the Memorandum of Understanding with Government (2020). Significant progress has been made to date with the most significant governance changes since the last update summarised below:

Approval of a new Constitution and Regulations for the Association

The Members approved a new Constitution and Regulations for the Association at an Extraordinary General Meeting on 28 March 2021.

The new Constitution inter alia:

- Redefined Membership of the Association and the rights and obligations of Members
- Introduced a new three tier governance and organisation structure comprising the General Assembly in which all sections of football are represented, the Board, Football, Business and Independent Committees which advise the Board
- Established the roles and responsibilities of each of these entities and in particular established the rights of Members through the General Assembly to receive information and reports and therefore be better able to hold the Board to account for its stewardship of the Association
- Adopted a number of new principles including promoting and planning for greater and sustainable diversity and inclusion in participation in the Game of Football and at all levels of the Association and establishing targets for female participation at General Assembly, Board and Committee level
- Changed the composition of the Board to include a directly elected President and Vice President, four other directors nominated by different constituencies within football, an Independent Chair and five other independent Directors
- Defined the respective roles of the President, Vice President and Independent Chair
- Established skills requirements and other eligibility criteria for Directors
- Defined the responsibilities of the CEO who reports to, but is not a member of, the Board

The new General Assembly, having been established following the approval of the Constitution on 28 March, met for the first time at an EGM on 23 May 2021 at which the interim Board, appointed in 2019, stood down and the President and Vice President were elected and the other Directors were ratified.

Other key governance reforms progressed in 2021 included:

- Adoption of a Governance Handbook and Code of Conduct for the Board
- Updating the schedule of matters reserved to the Board for decision
- A review of Board effectiveness was undertaken
- The risk management policy and framework were updated and risks were reviewed regularly by the Audit, Risk, Compliance and Finance Committee and the Board
- A Register of Funding Sources was established
- The quality of financial and other reporting was significantly enhanced
- A new ticketing policy was approved

Directors' report (continued)

For the financial year ended 31 December 2021

Governance (continued)

As of the date of signing these financial statements, 146 recommendations and conditions out of 163 in total have been fully implemented or progressed substantially. Work continues on our reform programme and implementing and maintaining the reforms made to date.

The Association also confirmed its compliance with Sport Ireland's Governance Code for Sport in July 2021.

Progress made in implementing these reforms was also recognised by UEFA which awarded the FAI first prize in the category of Organisational Development Project in the UEFA Grow Awards in December 2021 for our organisation and governance reform project.

The Board

As advised above, the Interim Board appointed in 2019 stood down at the EGM on 23 May 2021 and a new Board was elected. The Board now comprises the President and Vice President who are directly elected by the General Assembly, four other Football Directors nominated by their respective Chambers in the General Assembly and ratified by the General Assembly and the Independent Chair and five other independent directors who are nominated by the Nominations Committee and ratified by the General Assembly.

The Board met 20 times during 2021. The record of Director attendance at these meetings was as follows:

Director name	Meetings attended/No of meetings*
Roy Barrett (Chair)	19 of 20
Gerry McAnaney (President)	19 of 20
Paul Cooke (Vice President)	19 of 20
Packie Bonner	10 of 10
Tom Browne	9 of 10
John Finnegan	20 of 20
Catherine Guy	20 of 20
Martin Heraghty	10 of 10
Liz Joyce	20 of 20
David Moran	10 of 10
Joseph O'Brien	20 of 20
Ursula Scully	10 of 10
Richard Shakespeare	17 of 20
Gary Twohig	10 of 10
Robert Watt	16 of 20

* For which each was an appointed Director.

Operation of the Board

The Board has fiduciary and statutory duties as set out in Company Law. In addition the FAI's Board Governance Manual outlines that the Board is the strategic and executive body of the Association responsible for:

- Setting the strategic direction of the Association and reviewing progress.
- Overseeing the development, promotion and regulation of football matters.
- Agreeing business plans and major plans of action.
- Monitoring organisational performance.
- Overseeing the financial structures and performance of the Association including agreeing and overseeing annual budgets, capital expenditure and investment decisions.
- Reporting on financial and corporate performance including its governance and stewardship activities.

Directors' report (continued)

For the financial year ended 31 December 2021

Governance (continued)

- Appointing the Chief Executive Officer and overseeing his/her performance.
- Ensuring that effective risk management and internal control processes are in place and monitoring and reviewing their implementation.
- Putting in place an effective Board Committee structure to support the Board in its role.
- Monitoring and assessing its own performance and that of its committees.
- Ensuring that legal, regulatory and governance obligations are adhered to.

The Board is mindful of the need to maintain appropriate segregation of responsibilities between the Board and the Executive and, to that end, it has adopted a Schedule of Matters Reserved to the Board which reserves certain decisions to the Board and delegates others to the Chief Executive.

Examples of decisions reserved to the Board include:

- Appointing, remunerating and assessing the performance of the Chief Executive Officer (CEO)
- Approve appointments to the Senior Leadership Team along with remuneration arrangements on the recommendation of the Executive Performance and Remuneration Committee
- Approve the strategy, annual operating plan and budget
- Approve expenditure of €75,000 or €20,000 on a single item (budgeted and unbudgeted respectively)
- Approve any and all borrowing by the Association.
- Approve entering into contracts or other arrangements with third parties where the value exceeds €50,000
- Approve the Regulations of the Association

Board Committees

The Board has established the following Committees to support it in its work related to the governance of the Association:

- Audit, Risk, Compliance and Finance Committee (ARCFC)
- Executive Performance and Remuneration Committee
- Governance Committee
- Nominations Committee

Directors' report (continued)

For the financial year ended 31 December 2021

Governance (continued)

Audit, Risk, Compliance and Finance Committee (ARCFC)

Members: Chair Robert Watt (Director), Paul Cooke (Director), Úna Henry, Aaron Murphy, Trevor Nulty, Geraldine Smith.

The ARCFC provides oversight on a wide array of business functions, including risk and finance. In addition, the Association's internal auditors, BDO, report directly to the ARCFC.

The Committee met 11 times in 2021. The following is a summary of its works in 2021:

- the oversight of the external audit process
- recommending the approval of the 2020 financial statements to the Board
- overseeing the 2022 budgeting process and recommending its approval to the Board.
- reviewed and recommended approval of the format of the Corporate Risk Register
- reviewed procedure for identification of all Legal and Regulatory requirements of Association
- approved Internal Audit Charter and Audit Universe
- review of Internal Audit reports and monitoring of progress of audit recommendations
- reviewed and recommended updated ARCFC TOR.
- approved ARCFC 2021 Workplan
- approval of the 2021 internal audit plan
- approval of the 2022 internal audit plan

At a meeting in early 2022, ARCFC has also approved its work programme for 2022.

Executive Performance and Remuneration Committee

Members: Chair Liz Joyce (Director), Catherine Guy (Director), Dick Shakespeare (Director), David Nugent.

The Committee met 9 times in 2021.

The Committee recommended a performance review process for the CEO which has been implemented. They also provided oversight for a review of the Association's staff remuneration levels and policies utilising benchmarking and specialist expertise provided by Korn Ferry. This led to a number of recommendations which have been approved by the Board and are actively being implemented.

Governance Committee

Members: Chair Catherine Guy (Director), Paul Cooke (Director), Liz Joyce (Director), Dick Shakespeare (Director).

The Committee met 4 times in 2021.

This Committee oversees the implementation of the Governance reform programme and advises the Board and Executive on governance matters generally. A key focus for this Committee in 2021 was the development and approval of the new Constitution and Regulations which established an entirely new governance framework for the Association. The Chair of the Committee along with the President and CEO also represent the FAI on the Governance Oversight Group which monitors progress on implementation of governance reforms in the Association. This group also comprises nominees from Sport Ireland and independent members.

Directors' report (continued)

For the financial year ended 31 December 2021

Governance (continued)

Nominations Committee

Members: Chair Gerry McAnaney (President), Roy Barrett (Independent Chair), Dick Shakespeare (Director), Christina Kenny, Olive Loughnane, Peter McLoone.

The Nominations Committee met 7 times in 2021.

This Committee supports the Board in the identification and assessment of candidates for positions such as independent director and committee roles and supports recruitment processes for senior executive roles.

Protected Disclosures

The Association received one protected disclosure in 2021 which was fully investigated.

Principal activities

The principal activity of the Association is the management and direction of Association Football throughout the Republic of Ireland. The Football Association of Ireland is a public benefit entity. Throughout 2021, the Association had a number of achievements and milestones in respect of the development of football across Ireland.

Grassroots

2021 saw a welcome return to regular football activity across all levels of the Grassroots game. Huge thanks must again go to our staff, administrators, volunteers, players, parents, match officials and supporters for their ongoing commitment to the COVID-19 protocols, as it was their energy and enthusiasm that delivered a successful year of football under the most trying of circumstances.

The Association continued with the restructure of our Grassroots Department, making key appointments and continuing to review and refine our offering of Grassroots programmes.

By the end of December 2021, there were 147 registrations received for the Club Mark Entry Level Award. The Association had 35% of clubs nationwide engaged with the programme, up 16% from 2020. Of those registered clubs 29% (120 clubs) had been awarded the FAI Club Mark Entry Level and 7% (26 clubs) had attained the Club Mark One Star Award by the end of 2021.

- The Association had increased number of Club Mark Entry Level awards in 2021 with 67 clubs in 2021 receiving their award, more than tripling the number of clubs who received the same award in 2020.
- In 2021 the Association announced Westport United as our 100th Club Mark Entry Level Club, with an event planned locally to highlight this with the Region 8 team running a Club Development Event alongside the presentation of the award. This involved an anti-discrimination workshop, local development officers overseeing a club academy blitz and high performance coaches running a 'coach the coaches' workshop.

With our schools' competitions and regular programmes halted due to COVID-19 restrictions, an online School Zone, targeted at 4th - 6th class primary school students, was developed which engaged children and teachers with football through interactive digital worksheets that could be used in the classroom or at home.

- 907 schools/1,255 teachers took part.
- 103,408 school children engaged.
- 45% female participation rate.

Directors' report (continued)

For the financial year ended 31 December 2021

Grassroots (continued)

Once football activity in schools returned to the pitch, a Futsal in the Yard initiative was piloted, achieving the following:

- 148 schools/439 classes took part (participants from Junior Infants to 6th Class).
- 10,189 school children took part.
- 41% female participation rate.
- 36% of programmes delivered included children with additional needs.
- 31 Student Activators in place across 18 campuses.
- 1,650 participants.

Over 31,000 children took part on our Summer Soccer Schools programme at 300 venues nationwide. Just under 6,000 girls took part - our highest ever number on this programme.

Due to the impact of COVID-19, the Association could not run the Soccer Sisters Easter Camps in their normal format. As an alternative, the Association successfully ran an online version at Easter.

The first block of the UEFA Disney Playmakers ran from September 2021 to November 2021. The programme was a huge success nationally, introducing hundreds of new coaches and girls to the game.

- 29 clubs from around the country took part and over 820 girls were introduced to our sport. Over 100 coaches were educated on the programme itself, with a large percentage of them being female. The number of clubs and participants are set to double in 2022.

The Association trained 583 new referees in 2021 surpassing our target of 250 - helped largely by the fact that, with some programme activity limited due to COVID-19 restrictions, the Association could put a real focus on this hugely important area, including our "No Ref No Game" initiative.

54 Football For all Clubs were established by the end of 2021, with a further four in train for early 2022. This again surpassed our target and was achieved with the additional dedicated Football For All Development Officers.

Football For All was strongly embedded in the Grassroots Department with our programmes being included in mainstream activities such as Summer Soccer Schools, Soccer Sisters, Club Mark, Futsal In The Yard, Club School Link, among others.

31 Disability Awareness and Coaching Workshops were delivered in 2021.

In addition to the above, many of our Football For All International Teams returned to training as COVID-19 restrictions allowed. The Irish Men's Amputee Football Team competed in the European Championships in Poland in September, and the Men's Cerebral Palsy Team played friendlies with Denmark in September, followed by games against Northern Ireland and Scotland in October.

The development of our Football and Social Responsibility Strategy progressed in 2021.

- National stakeholder consultation was concluded in May/June. This data along with internal consultation will be used to inform the key Football and Social responsibility priority areas of the strategy.
- Two sub-groups were established and worked to identify the most relevant Football and Social Responsibility areas and objectives to focus on. The strategy will be fully developed in 2022.

Directors' report (continued)

For the financial year ended 31 December 2021

League of Ireland and Women's National League

The 2021 SSE Airtricity League Season began with the Premier Division on March 19th, whilst the First Division began on March 26th. The SSE Airtricity League Premier Division was played across a 36 game series with a total of 180 matches played, and the First Division across a 27 game series with a total of 135 matches played. The Women's National League began on March 27th and was played across a 27 game series with a total of 108 matches played. The season was in a position to kick-off as scheduled because of the direct intervention of the FAI Board, who guaranteed payments of €4m so the clubs could invest in key areas accordingly which would not have been possible with fans not allowed into grounds at the start of the season. Critically this also allowed clubs to continue with existing sponsorship deals that would inevitably have suffered if the seasons could not be played.

The League also strengthened its online streaming service with the introduction of its wholly-owned and newly-branded LOITV, which allowed for all the fixtures across the Premier Division, First Division and Women's National League fixtures to be streamed in the one location, critical in the early COVID-19 affected part of the season. Additionally, 17 men's League and Cup fixtures were broadcast live on RTÉ along with the FAI Women's Cup Final, whilst TG4 broadcast four Women's National League fixtures for the first time in the competition's history.

As the season progressed, fans were allowed to return to stadiums in line with government guidelines with the easing of COVID-19 restrictions throughout the year and it was once more an action packed season which culminated with Shamrock Rovers solidifying their position as the top team by claiming back to back Premier Division titles to win their 19th League title.

The First Division saw Shelbourne claim the title after a dominant season to return to the Premier Division. The Play-off series saw another exciting series of games in the post season with UCD eventually prevailing to gain promotion to the Premier Division, defeating Waterford in the Promotion/Relegation playoff.

The Extra.ie FAI Cup Final saw Bohemians face St. Patrick's Athletic in front of a record Aviva Stadium crowd of over 37,000 in an exciting Final which saw St. Pat's ultimately claim the Cup with a penalty shootout win after a 1-1 draw after extra time.

The Women's National League went right to the wire with Shelbourne snatching the title from their great rivals Peamount United on the final night of the season to claim the title in the most dramatic fashion possible in front of the TG4 cameras as they sealed just their second title.

The EVOKE.ie FAI Women's Cup Final saw newly crowned champions Shelbourne pitted against Wexford Youths as they chased an historic double. However, it was Wexford who came out on top with a 3-1 win to claim the Cup for the fourth time in their history.

The EA SPORTS National Underage Leagues season culminated in October and November with all 18 Finals from six age groups across Men's and Women's being streamed live on LOITV, bringing the underage game to a wider audience than ever before.

International Football

COVID-19 continued to have a significant impact on international football throughout 2021. Although senior and U21s level football returned to a full schedule, many underage competitions and friendly matches were cancelled or postponed. For activities that did go ahead, COVID-19 brought similar operational challenges as in 2020.

The Senior Men's team kicked off their FIFA World Cup 2022 qualifiers with a difficult away match against Serbia in March 2021. Serbia won a tightly contested game 3-2. That was followed by a home defeat against Luxembourg and a friendly draw against Qatar in Hungary. The team returned to winning ways with a 4-1 friendly victory in Andorra and finished the season with a draw away to Hungary in another friendly.

Directors' report (continued)

For the financial year ended 31 December 2021

International Football (continued)

They returned to competitive action in September away to Portugal where they conceded two late goals after leading for much of the contest. Two home draws against Azerbaijan and Serbia in September were followed by two good victories in October away to Azerbaijan and home to Qatar. The team closed out the qualifying campaign in November with a draw at home to Portugal and an away win in Luxembourg to secure third place in the group. Unfortunately, this was not enough to qualify for the finals.

After a delayed start to this year's activities due to COVID-19 restrictions, the Women's National Team played friendlies against Denmark, Belgium, Iceland (twice) and Australia, all in preparation for the FIFA Women's World Cup 2023 qualifying campaign with the 3-2 home victory against Australia, who finished fourth at the 2020 Olympic Games, the stand-out result. The qualifying draw took place in April and saw Vera Pauw's team drawn against Sweden, Finland, Slovakia and Georgia in Group A.

With their opening qualifier in September away to Georgia postponed until June 2022 due to COVID-19, the team began the campaign at home to top seed Sweden which brought a narrow 1-0 defeat. This was followed by a 2-1 victory away to Finland, the highest ranked opponent the Women's National Team have ever beaten in a competitive match. This victory was followed by a home draw against Slovakia and an impressive 11-0 victory over Georgia in Tallaght Stadium in November. Results have continued to be excellent in 2022 and the team has a real chance of reaching the play-off stages. Interest in the Women's team is at an all-time high (with a TV audience in Ireland of over 400,000 for the Finland game) and the Association won many plaudits both at home and internationally for the introduction of equal pay for the women's team in 2021, only the 11th Association in the world to do so.

The Men's Under 21s undertook a number of friendlies in the first half of the year against Wales, Switzerland, Australia and Denmark in preparation for the UEFA Under 21 qualifiers which commenced in September. A busy end to the year saw Jim Crawford's side win three, lose two and draw one of their opening six qualifiers, putting them in 3rd place in the group and in a strong position to challenge for possible qualification in 2022.

After 15 months without an international match, the Women's Under 19s returned to action with two friendly victories against Northern Ireland in July. They then travelled to Portugal in September for a friendly tournament ahead of their UEFA Qualifying Round Tournament hosted in Limerick in October. They ended the tournament with a victory over Northern Ireland following defeats to England and Switzerland. The end result meant that Dave Connell's side reached the second round of qualifiers, set to take place in April 2022.

Tom Mohan's Men's Under 19s returned to international action with two friendlies against Sweden in October. They then took on Montenegro, Bosnia and Bulgaria in the UEFA Qualifying round tournament in Bulgaria. They topped the group and progressed to the Elite Round in 2022.

The Men's Under 18s had a quiet first half of the year with a lot of activity cancelled. They played a series of away friendlies in the last four months of 2021 with double headers against Hungary, Sweden and Malta.

James Scott's Women's Under 17s resumed international fixtures with two friendly matches against Northern Ireland in August followed by a win and a defeat away to Portugal in September. These were in preparation for the UEFA Qualifying Round Tournament in October. They topped the group and progressed to the Elite Round with wins against Hungary, Bulgaria and hosts Norway.

The Men's Under 17s hosted Mexico in Cork and beat the FIFA World Cup U17s runners-up in front of a great home crowd. Colin O'Brien's side progressed through the UEFA Qualifying round topping a group that included Andorra, North Macedonia and Poland.

Like many underage teams, the Men's Under 16s lost a full year of activity before Paul Osam's side beat Malta in two friendlies in September 2021. Following a third place finish at the Victory Shield Tournament they ended the year with a victory and defeat to Norway and Spain respectively.

Directors' report (continued)

For the financial year ended 31 December 2021

International Football (continued)

A first taste of international football for the Men's Under 15s saw them take on Montenegro, Poland, Mexico and Spain in a series of friendlies for Jason Donohue's young Under 15s team.

Results for the financial year and state of affairs at the financial year end and review of the business

	2021	2020
	€	€
Operating surplus	8,581,807	3,551,103
Interest payable and similar expenses	(1,869,060)	(1,916,294)
Surplus retained	6,712,747	1,634,809

The surplus of €6.7m (2020: €1.6m) includes €13.7m (2020: €16.1m) of income where funds relating to the 2021 financial year were received and recorded as deferred income in prior years.

The results for the year and state of affairs at the financial year end are set out in the Statement of Comprehensive Income and Statement of Financial Position respectively.

The following is a summary of the results for the current and prior financial year:

Income and expenditure

Overall the Association's turnover was €54.3m (2020: €41.6m).

The Association's match related income was €7.1m (2020: €0.3m), an increase of €6.8m. In addition, income in respect of technical department courses was €5.4m (2020: €4.0m), an increase of €1.4m.

Thanks to the support of Sport Ireland, the Association was able to avail of COVID-19 Relief Funding of €19m, of which €9.1m (Note 4) has been included in turnover in 2021, to offset the negative financial impact of COVID-19.

During 2021, Sport Ireland also assisted the financing of the Association's football programmes by allocating €5.8m in grants (2020: €5.8m) to the FAI's football programmes.

The Association received sponsorship income of €5.6m in 2021 (2020: €5.8m), a reduction of €0.2m.

Statement of financial position

As at 31 December 2021 the Association had net assets of €2.7m, an improvement of €6.7m from 2020. The Association had assets of €109.5m (2020: €98.6m) and bank and other borrowings of €63.5m (2020: €62.4m).

In prior years, the Association made unprompted, prompted and voluntary disclosures to the Revenue Commissioners for the period 2015 to 2020. An external professional services firm was engaged to assist with this full review. The Directors believe these statements include adequate provisions to address the underpayment of employment taxes and VAT liabilities.

Currently the affairs of the Association are under investigation by the Office of The Director of Corporate Enforcement.

Directors' report (continued)

For the financial year ended 31 December 2021

Principal risks and uncertainties facing the Association

As at the date of approval of the financial statements, the current Directors have assessed the principal risks and uncertainties facing the Association as below:

The pandemic continues to present significant issues and a threat of risk to the revenue streams of the Association and we will continue to monitor developments closely. The economic pressures stemming from inflationary growth across the globe presents a risk to the revenue streams due to lowering disposable income for all individuals in the country. The significant impacts to date, the support of the government and Sport Ireland and the assessment of the future effects have been commented on above.

The Association's underlying income is dependent upon variable revenue streams, including ticketing and commercial revenue, in order to return to financial stability. Any reduction in revenue could result in an inability to make the investments needed in Grassroots, High Performance, Clubs and Leagues and the International Teams, as well as in support functions such as Finance and HR.

As with other organisations, the Association also continues to be conscious of, and is taking proactive measures to mitigate, the possible impact of business interruption from a cyberattack and the risks this poses to being able to continue to operate the Association on a day-to-day basis.

Overall risk management framework

The Board of Directors introduced a Risk Policy on 28 February 2021. The purpose of the policy is to provide a framework for management to identify, assess and rate risks, and to develop strategies to deal with risks so as to provide reasonable assurance that the Association's strategic objectives will be achieved in accordance with the Association's risk appetite.

The policy clearly sets out the responsibilities of the Board, the Audit, Risk, Compliance and Finance Committee, the CEO, the Senior Leadership Team and all staff.

Department risk registers have been developed as has a high level Corporate Risk Register which has been approved by the Board on the recommendation of the Audit, Risk, Compliance and Finance Committee.

Funding and future challenges

The Association, its clubs, leagues and affiliates have again been dependent on Government, Sport Ireland, UEFA and FIFA funding across 2021. The Association continues to work closely with these bodies and Bank of Ireland to ensure adequate ongoing financing to support current working capital requirements. The Association acknowledges the success of centralised television deals negotiated through UEFA which have secured long term TV rights revenue streams, based around home and international media rights owned by the Association in relation to the Men's Senior Team in particular and ceded to UEFA for the creation and commercialisation of the centralised programme, which have been extended from 2022 to 2028. Beyond this critical revenue stream, UEFA HatTrick Programme funding, FIFA Forward 2.0 funding and our own commercial contracts represent our core revenue streams. These revenues, allied to future income from general ticket sales, season tickets, and the sale and resale of premium seats, and our other ongoing revenue streams, provide the foundation for the continued financing of the Association's activities.

The Association regularly reviews its financial position and challenges its financial forecasts under a range of scenarios. These forecasts identify the Association's ongoing funding requirements and assist with the regular management of ongoing costs. The Association ensures funding received from public bodies and other funders are expended for the purposes intended.

Directors' report (continued)

For the financial year ended 31 December 2021

Going concern

The Association's business activities, together with the factors likely to affect its future development, performance and position are set out in the Directors' report.

The Association made a surplus for the financial year of €6,712,747 (2020: €1,634,809). At the end of the financial year, the Association had net assets of €2,674,406 (2020: net liabilities of €4,038,341) with net current liabilities of €8,326,333 (2020: €13,027,506). The net current assets excluding deferred income at the end of the financial year was €10,836,604 (2020: net current liabilities €656,685).

In December 2021, the Association was allocated €19m from the COVID-19 Relief Fund by Sport Ireland. €12m of this allocation is to address the loss of income and incremental expenditure incurred by the Association as a result of the Coronavirus pandemic and the balance of €7m to be allocated to the League of Ireland and Women's National League (€5m); and the clubs, leagues and affiliates in the Association's Grassroots sector (€2m).

The Association continues to rely upon centralised commercial revenues from UEFA, with these rights extended and guaranteed from 2022 to 2028. This centralised process provides a reliable and consistent source of cash flows upon which the Association can forecast its working capital requirements accordingly.

The Association has completed forecasting under a range of scenarios to assess its ability to continue as a going concern throughout the ongoing coronavirus pandemic and beyond. These forecasts have been prepared on a prudent basis and indicate the Association's ability to meet its liabilities as they fall due. Having considered the above, the Directors have prepared these financial statements on a going concern basis.

Directors and secretary

The present membership of the Board of Directors is set out on page 1, including their date of appointment. The current President of the Association is Gerry McAnaney. The current Vice President of the Association is Paul Cooke.

The Company Secretary at 31 December 2021 was Rea Walshe. Following Ms. Walshe's official resignation from the role effective 1 January 2022, Gerry Egan was appointed Company Secretary of the Association on the same date.

None of the Directors, nor the secretary, held any interests in the company, in accordance with s329 of the Companies Act 2014.

Accounting records

The measures that the Directors have taken to secure compliance with the requirements of sections 281 to 285 of the Companies Act 2014 with regard to the keeping of accounting records, are the employment of appropriately qualified accounting personnel and the maintenance of computerised accounting systems. The Association's accounting records are maintained at the Association's registered office at the Sport Ireland National Sports Campus, Abbotstown, Dublin 15.

Statement on relevant audit information

Each of the persons who are Directors at the time when this Directors' report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Association's auditor is unaware, and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Association's auditor is aware of that information.

Directors' report (continued)

For the financial year ended 31 December 2021

Directors' compliance Statement

The Directors have reassessed the compliance policy statement (as defined in section 225(3)(a) of the Companies Act 2014) and arrangements and structures are in place that are, in the Directors' opinion, designed to secure material compliance with the Association's relevant obligations under the Companies Act 2014.

The Directors confirm that these arrangements and structures were reviewed at a Board meeting on 17 December 2021. As required by Section 225(2) of the Companies Act 2014, the Directors acknowledge that they are responsible for the Association's compliance with the relevant obligations. In discharging their responsibilities under Section 225, the Directors relied on the advice both of persons employed by the Association and of persons retained by the Association under contract, who they believe have the requisite knowledge and experience to advise the Association on compliance with its relevant obligations.

Auditor

The auditor, Grant Thornton, will continue in office in accordance with section 383(2) of the Companies Act 2014.

This report was approved by the board and signed on its behalf.



.....
Gerry McAnaney
President

Date: 1 July 2022



.....
Roy Barrett
Independent Chairperson

Date: 1 July 2022

Directors' responsibilities statement

For the financial year ended 31 December 2021

The Directors are responsible for preparing the Directors' report and the financial statements in accordance with Irish law and regulations.

Irish company law requires the Directors to prepare the financial statements for each financial year. Under the law, the Directors have elected to prepare the financial statements in accordance with the Companies Act 2014 and Generally Accepted Accounting Practice in Ireland, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

Under company law, the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the Association as at the financial year end date, of the profit or loss for that financial year and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Association will continue in business.

The Directors are responsible for ensuring that the Association keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the Association, enable at any time the assets, liabilities, financial position and profit or loss of the Association to be determined with reasonable accuracy, enable them to ensure that the financial statements and Directors' report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Association's website. Legislation in Republic of Ireland governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

On behalf of the board



.....
Gerry McAnaney
President

Date: 1 July 2022



.....
Roy Barrett
Independent Chairperson

Date: 1 July 2022

Independent auditor's report to the members of The Football Association of Ireland (A company limited by guarantee)

Opinion

We have audited the financial statements of The Football Association of Ireland (A company limited by guarantee), which comprise the Statement of comprehensive income, the Statement of financial position, the Statement of changes in equity, the Statement of cash flows for the financial year ended 31 December 2021, and the related notes to the financial statements, including a summary of significant accounting policies.

The financial reporting framework that has been applied in the preparation of the financial statements is Irish law and accounting standards issued by the Financial Reporting Council including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (Generally Accepted Accounting Practice in Ireland).

In our opinion, The Football Association of Ireland (A company limited by guarantee)'s financial statements:

- give a true and fair view in accordance with Generally Accepted Accounting Practice in Ireland of the assets, liabilities and financial position of the Association as at 31 December 2021 and of its financial performance and cash flows and cash flows for the financial year then ended; and
- have been properly prepared in accordance with the requirements of the Companies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are further described in the 'Responsibilities of the auditor for the audit of the financial statements' section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of financial statements in Ireland, including the Ethical Standard for Auditors (Ireland) issued by the Irish Auditing and Accountancy Supervisory Authority (IAASA), and the ethical pronouncements established by Chartered Accountants Ireland, applied as determined to be appropriate in the circumstances for the entity. We have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Association's ability to continue as a going concern for a period of at least twelve months from the date when the financial statements are authorised for issue.

Our responsibilities, and the responsibilities of the Directors, with respect to going concern are described in the relevant sections of this report.

Independent auditor's report to the members of The Football Association of Ireland (A company limited by guarantee) (continued)

Other information

Other information comprises information included in the Annual Report, other than the financial statements and our auditor's report thereon, including the Chairperson's report and the Directors' report. The Directors are responsible for the other information. Our opinion on the financial statements does not cover the information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies in the financial statements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by the Companies Act 2014

- We have obtained all the information and explanations which we consider necessary for the purposes of our audit.
- In our opinion the accounting records of the Association were sufficient to permit the financial statements to be readily and properly audited.
- The financial statements are in agreement with the accounting records.
- In our opinion the information given in the Directors' report is consistent with the financial statements. Based solely on the work undertaken in the course of our audit, in our opinion, the Directors' report has been prepared in accordance with the requirements of the Companies Act 2014.

Matters on which we are required to report by exception

Based on our knowledge and understanding of the Association and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report.

Under the Companies Act 2014, we are required to report to you if, in our opinion, the disclosures of Directors' remuneration and transactions specified by sections 305 to 312 of the Act have not been made. We have no exceptions to report arising from this responsibility.

Independent auditor's report to the members of The Football Association of Ireland (A company limited by guarantee) (continued)

Responsibilities of management and those charged with governance for the financial statements

As explained more fully in the Directors' responsibilities statement, management is responsible for the preparation of the financial statements which give a true and fair view in accordance with Generally Accepted Accounting Practice in Ireland, including FRS102, and for such internal control as they determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Responsibilities of the auditor for the audit of the financial statements

The auditor's objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (Ireland), the auditor will exercise professional judgment and maintain professional scepticism throughout the audit. They will also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent auditor's report to the members of The Football Association of Ireland (A company limited by guarantee) (continued)

Responsibilities of the auditor for the audit of the financial statements (continued)

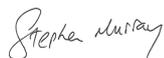
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If they conclude that a material uncertainty exists, they are required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify their opinion. Their conclusions are based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves a true and fair view.

The auditor shall communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that may be identified during the audit.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Association's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditor's report and for no other purpose.

To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body, for our audit work, for this report, or for the opinions we have formed.



Stephen Murray
for and on behalf of
Grant Thornton
Chartered Accountants
& Statutory Audit Firm
13-18 City Quay
Dublin 2

Date: 1 July 2022

Statement of comprehensive income

For the financial year ended 31 December 2021

	Note	2021 €	2020 €
Turnover	3	54,258,787	41,553,791
Cost of sales		(30,408,026)	(24,125,598)
Gross profit		23,850,761	17,428,193
Administrative expenses		(16,937,174)	(15,296,948)
Other operating income		1,668,220	1,419,858
Operating surplus		8,581,807	3,551,103
Interest payable and similar charges	7	(1,869,060)	(1,916,294)
Surplus retained for the financial year		6,712,747	1,634,809

All amounts within the Statement of comprehensive income relate to continuing operations.

There was no other comprehensive income for 2021 (2020: €Nil).

The notes on pages 25 to 46 form part of these financial statements.

Statement of financial position

As at 31 December 2021

	Note	2021 €	2021 €	2020 €	2020 €
Fixed assets					
Intangible fixed assets	9		52,194,512		53,609,769
Tangible fixed assets	10		2,088,450		2,361,158
Financial assets	11		22,835,610		23,428,555
			<u>77,118,572</u>		<u>79,399,482</u>
Current assets					
Stocks	12	164,580		463,143	
Debtors: amounts falling due within one year	13	5,112,409		2,630,574	
Cash at bank and in hand	14	27,086,664		16,082,330	
			<u>32,363,653</u>	<u>19,176,047</u>	
Current liabilities					
Creditors: amounts falling due within one year	15	(40,689,986)		(32,203,553)	
			<u>(8,326,333)</u>	<u>(13,027,506)</u>	
Net current liabilities					
Total assets less current liabilities					
			<u>68,792,239</u>	<u>66,371,976</u>	
Creditors: amounts falling due after more than one year	16		(66,117,833)		(70,410,317)
			<u>2,674,406</u>	<u>(4,038,341)</u>	
Net assets/(liabilities)					
Capital and reserves					
Capital reserve			29,775		29,775
Revenue reserves			2,644,631		(4,068,116)
			<u>2,674,406</u>	<u>(4,038,341)</u>	
Total surplus/(deficit)					

The financial statements were approved and authorised for issue by the board:



.....
Gerry McAnaney
President

Date: 1 July 2022



.....
Roy Barrett
Independent Chairperson

Date: 1 July 2022

The notes on pages 25 to 46 form part of these financial statements.

Statement of changes in equity

For the financial year ended 31 December 2021

	Capital reserves	Revenue reserves	Total equity
	€	€	€
At 1 January 2020	29,775	(5,702,925)	(5,673,150)
Comprehensive income for the financial year			
Surplus for the financial year	-	1,634,809	1,634,809
At 1 January 2021	29,775	(4,068,116)	(4,038,341)
Comprehensive income for the financial year			
Surplus for the financial year	-	6,712,747	6,712,747
At 31 December 2021	29,775	2,644,631	2,674,406

The notes on pages 25 to 46 form part of these financial statements.

Statement of cash flows

For the financial year ended 31 December 2021

	2021 €	2020 €
Cash flows from operating activities		
Surplus for the financial year	6,712,747	1,634,809
Adjustments for:		
Amortisation of intangible fixed assets	1,447,994	1,642,422
Depreciation of tangible fixed assets	354,721	411,358
Impairment of financial assets	592,947	592,947
Interest payable	1,869,060	1,916,294
Decrease/(increase) in stocks	298,563	(463,143)
(Increase)/decrease in debtors	(2,481,835)	2,763,410
Increase/(decrease) in creditors	3,200,223	(14,401,435)
Net cash generated from/(used in) operating activities	11,994,420	(5,903,338)
Cash flows from investing activities		
Purchase of intangible fixed assets	(32,737)	-
Purchase of tangible fixed assets	(82,013)	(59,991)
Net cash used in investing activities	(114,750)	(59,991)
Cash flows from financing activities		
New secured loans	-	18,000,000
Repayment of loans	(687,385)	-
Other new loans	1,711,230	5,898,689
Repayment of finance leases	(29,477)	(129,242)
Interest paid	(1,869,060)	(1,527,370)
Net cash (used in)/generated from financing activities	(874,692)	22,242,077
Net increase in cash and cash equivalents	11,004,978	16,278,748
Cash and cash equivalents at beginning of financial year	16,081,686	(197,062)
Cash and cash equivalents at the end of financial year	27,086,664	16,081,686
Cash and cash equivalents at the end of financial year comprise:		
Cash at bank and in hand	27,086,664	16,082,330
Bank overdrafts	-	(644)
	27,086,664	16,081,686

The notes on pages 25 to 46 form part of these financial statements.

Notes to the financial statements

For the financial year ended 31 December 2021

1. ACCOUNTING POLICIES

The principal accounting policies are summarised below. They have all been applied consistently throughout the financial year and the preceding year.

1.1 General Information and Basis of Accounting

The Football Association of Ireland is a company limited by guarantee and without share capital incorporated in Ireland. The address of the registered office is Sport Ireland National Sports Campus, Abbotstown, Dublin 15. The principal activity of the Association is the management and direction of Association Football throughout the Republic of Ireland.

1.2 Going concern

The Association's business activities, together with the factors likely to affect its future development, performance and position are set out in the Directors' report.

The Association made a surplus for the financial year of €6,712,747 (2020: €1,634,809). At end of the financial year, the Association had net assets of €2,674,406 (2020: net liabilities of €4,038,341) with net current liabilities of €8,326,333 (2020: €13,027,506). The net current assets excluding deferred income at the end of the financial year was €10,836,604 (2020: net current liabilities €656,685).

In December 2021, the Association was allocated €19m from the COVID-19 Relief Fund by Sport Ireland. €12m of this allocation is to address the loss of income and incremental expenditure incurred by the Association as a result of the Coronavirus pandemic and the balance of €7m to be allocated to the League of Ireland and Women's National League (€5m); and the clubs, leagues and affiliates in the Association's Grassroots sector (€2m).

The Association continues to rely upon centralised commercial revenues from UEFA, with these rights guaranteed and extended from 2022 to 2028. This centralised process provides a reliable and consistent source of cash flows upon which the Association can forecast its working capital requirements accordingly.

The Association has completed forecasting under a range of scenarios to assess its ability to continue as a going concern throughout the ongoing coronavirus pandemic and beyond. These forecasts have been prepared on a prudent basis and indicate the Association's ability to meet its liabilities as they fall due. Having considered the above, the Directors have prepared these financial statements on a going concern basis.

Notes to the financial statements

For the financial year ended 31 December 2021

1. ACCOUNTING POLICIES (CONTINUED)

1.3 Turnover

Turnover comprises the value of sales of goods and services in the normal course of business including gate receipts, sponsorship monies, subventions, marketing, commercial and miscellaneous income.

Turnover from marketing contracts is recognised rateably over the period of the contract or where a fair value can be attributed to an element of a contract when that element has been delivered. Subvention and grant income is recognised over the period when the related cost is recognised.

The Association receives annual grant funding from its governing bodies, FIFA, from the Forward initiative and UEFA, from the HatTrick initiative. Funding is split into two separate categories, annual funding to all Associations and investment income, which is a one-time drawdown available in each Forward or HatTrick period.

- The annual grant funding from both FIFA and UEFA is recognised on a straight line basis over the term to which it relates.

- One-time investment funding is recognised on a straight line basis unless it is specifically earmarked for a particular purpose in which case the income is released as the related expenditure is incurred.

1.4 Finance costs

Interest and similar costs are expensed to the Statement of comprehensive income over the period to which the loan financing relates. Where the financing related directly to the addition of a fixed asset, such costs were attributed to the related asset.

Finance costs associated with the raising of finance are netted against the related loan and amortised over the period of the loan. Where future contracted revenue cash flows are securitised, the resulting difference between the upfront proceeds and the gross value of the contract is recognised over the period of the related contract as a finance cost.

1.5 Pensions

Charges in respect of pension arrangements under a defined contribution pension scheme are charged to the Statement of comprehensive income in the year to which they relate.

1.6 Foreign currency translation

Transactions denominated in foreign currencies are recorded at actual exchange rates as at the date of the transaction. The monetary assets and liabilities denominated in foreign currencies at the year-end are reported at the rates of exchange prevailing at the year-end. All exchange differences are dealt with in the Statement of comprehensive income.

1.7 Operating leases: the Association as lessee

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

Notes to the financial statements

For the financial year ended 31 December 2021

1. ACCOUNTING POLICIES (CONTINUED)

1.8 Government grants

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to profit or loss at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Statement of comprehensive income in the same period as the related expenditure.

1.9 Taxation

The Association has been granted sporting body status, and accordingly no charge to Corporation tax arises by virtue of Section 235 of the Taxes Consolidation Act, 1997.

1.10 Intangible fixed assets

Intangible fixed assets are stated at cost net of amortisation and any allowance for impairment. Intangible fixed assets comprise of contributions to New Stadium DAC in respect of the construction of Aviva Stadium and software licences.

The stadium contributions are amortised on a straight line basis over a 50-year period in line with the estimated useful life of the stadium.

Software licences are capitalised at their fair value and amortised on a straight line basis over the shorter of their estimated useful lives or licence duration from the date the software is available for use.

1.11 Tangible fixed assets

Tangible fixed assets are stated at cost, net of depreciation and any allowance for impairment. Depreciation is provided on all tangible fixed assets, other than land, at rates calculated to write off the cost, less estimated residual value, of each asset on a straight-line basis over its expected useful life, as follows:

Office, machinery furniture and equipment	10% – 33% per annum
Training grounds	10% per annum

Residual value represents the estimated amount which would currently be obtained from disposal of an asset, after deducting estimated costs of disposal, if the asset were already of the age and in the condition expected at the end of its useful life.

Assets held under finance leases, hire purchase contracts and other similar arrangements, which confer rights and obligations similar to those attached to owned assets, are capitalised as tangible fixed assets at the fair value of the leased asset (or, if lower, the present value of the minimum lease payments as determined at the inception of the lease) and are depreciated over the shorter of the lease terms and their useful lives.

There is no charge of depreciation on the football grounds as, in the opinion of the Directors, the value of the assets relate primarily to land.

Notes to the financial statements

For the financial year ended 31 December 2021

1. ACCOUNTING POLICIES (CONTINUED)

1.12 Financial assets

Financial assets consist of investments in joint venture undertakings together with other financial asset investments held at cost. The investment in New Stadium DAC is being impaired on a straight line basis over the estimated useful life of the Stadium. Other investments are carried at cost less provisions for any permanent diminution in carrying value below cost.

1.13 Financial instruments

Financial assets and financial liabilities are recognised when the Association becomes a party to the contractual provisions of the instrument. Financial liabilities are classified according to the substance of the contractual arrangements entered into.

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified at fair value through income or expenditure, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar instrument.

Financial assets and liabilities are only offset in the Statement of financial position when, and only when, there exists a legally enforceable right to set off the recognised amounts and the Association intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when, and only when, a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the Association transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the Association, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

i. Investments

Investments are measured at fair value with changes in fair value recognised through the Statement of comprehensive income. Where fair value cannot be measured reliably, investments are measured at cost less impairment.

Investments in joint ventures are measured at cost less impairment.

ii. Fair value measurement

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse of time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the fair value is estimated by using a valuation technique.

Notes to the financial statements

For the financial year ended 31 December 2021

1. ACCOUNTING POLICIES (CONTINUED)

1.14 Stocks

Stocks which consist primarily of summer soccer school camp kits and training kits are stated at the lower of cost or market value, determined using the first in, first out basis.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its market value. The impairment loss is recognised immediately in the Statement of comprehensive income.

1.15 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Statement of cash flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Association's cash management.

1.16 Concessionary loans

Concessionary loans are loans made or received between the Association, and another party at below the prevailing market rate of interest that are not repayable on demand and are for the purposes of furthering the objectives of the Association.

Concessionary loans are initially measured at the amount received or paid and recognised in the Statement of financial position.

1.17 Provisions for liabilities

Provisions are made where an event has taken place that gives the Association a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the Statement of comprehensive income in the year that the Association becomes aware of the obligation, and are measured at the best estimate at the Statement of financial position date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Statement of financial position.

1.18 Termination benefits

Termination benefits are recognised as an expense when the Association is demonstrably committed without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy.

Notes to the financial statements

For the financial year ended 31 December 2021

JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF ESTIMATION

2. UNCERTAINTY

In the application of the Association's accounting policies, which are described in note 1, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Critical accounting judgements include:

- assessment of period over which revenue is recognised for contracts which span more than one accounting period where multiple deliverables may form part of the contract.
- the assessment of expected useful lives for fixed assets, financial, tangible and intangible. Depreciation and amortisation rates are set by reference to management's estimation of useful economic lives and benchmarking assets against externally available information.
- recoverability of debtors.

The key source of estimation is the determination of bad debt provisions at year end where such provisions include an estimation of future cash flows and where they may not reflect the eventual cash receipts.

From 2019, the Association has been subject to a Revenue audit. This has resulted in the Association making voluntary disclosures of underpaid employment taxes and VAT, and consequent interest and penalties to the Irish Revenue Commissioners across the years 2015, 2016, 2017, 2018 and 2019. These potential liabilities have yet to be accepted by the Revenue authorities. The amounts provided are best estimates of the Directors based on the facts presented and after consultations with a professional services firm.

Notes to the financial statements

For the financial year ended 31 December 2021

3. TURNOVER

An analysis of the Association's turnover is as follows:

	2021	2020
	€	€
Match income	7,086,707	264,718
Commercial income	13,775,634	15,243,011
Grants & subvention income	27,605,623	21,639,787
Income from technical department courses	5,402,409	4,039,787
Other income	388,414	366,488
	<u>54,258,787</u>	<u>41,553,791</u>

In addition to this revenue, the Association also received benefits from sponsors in the form of discounts and usage of sponsors' equipment. The value of this sponsorship is not reflected in the turnover figure.

All income arose in the Republic of Ireland.

Notes to the financial statements

For the financial year ended 31 December 2021

3. TURNOVER (CONTINUED)

	Term	2021 €	2020 €
During the year the Association received grant funding from:			
Sport Ireland COVID-19 Relief Fund (Note 4)	2020-2021	19,000,000	13,200,000
Sport Ireland (Note 4)	2020-2021	5,800,000	5,800,000
Faite Ireland	2018-2021	-	166,782
Sport Ireland for Keep well campaign*	2020-2021	-	51,000
Sport Ireland Research Grant	2021	13,500	-
Sport Ireland Targeted Equipment (SITE)	2021	395,000	-
Dun Laoghaire Rathdown Co Co for contribution to Football in the Community Development officer salaries	2020-2023	25,340	24,476
Dun Laoghaire Rathdown Co Co for contribution to Football in Community programmes	2021	15,013	-
European Commissioner fund re building sustainability (Greenfoot project)	2020	-	79,063
European Commissioner fund re Social Inclusion Education & Training Exchange for Sport Professionals, Coaches and Volunteers	2020	-	160,000
Dublin City ETB (2021 funding - UBU €171,096)	2020-2023	171,096	179,255
Limerick/Clare Educational Training Board ("ETB") (2021 funding - UBU €101,776)	2020-2023	101,776	99,294
Wexford/Waterford ETB (2021 funding - UBU €34,369)	2020-2023	34,369	33,531
Kildare/Wicklow ETB (2021 funding - UBU €33,893)	2020-2023	33,893	33,066
Cork ETB for 3rd level facilitator programme	2020-2023	-	8,404
Dublin City ETB for Summer Soccer School (2020 funding - TYFS €6,524)	2020-2023	14,700	6,524
			-
Longford/Westmeath ETB for programme costs (2021 funding - UBU €6,415)	2020-2023	6,415	8,344
Louth/Meath ETB for programme cost (2020 funding - TYFS €4,172, UBU €4,171)	2020-2023	8,553	8,343
		-	-
Dublin City ETB for Late Night Leagues (2020 funding - TYFS €3,907)	2020-2023	8,632	3,907
Dun Laoghaire Rathdown Co Co for Late Night Leagues	2020-2023	-	2,171
Dublin City Council	2020	8,000	8,425
Waterford Wexford ETB (ICT Grant for Wexford project)	2020	-	1,750
Waterford Wexford ETB (ICT Grant for Waterford project)	2020	-	1,750
Drugs Task Force / RDRD	2020-2021	-	760
Waterford Wexford ETB (COVID-19 Grant for Waterford project)	2020	-	200
Waterford Wexford ETB (COVID-19 Grant for Wexford project)	2020	-	200
Aviva Stadium Community Fund (Local Community Funding / Community Camps)	2020-2021	1,000	2,000

Notes to the financial statements

For the financial year ended 31 December 2021

3. TURNOVER (CONTINUED)

These grants have been expended for the purpose for which they were intended.

The Association received €395,000 (2020: €Nil) from the Sport Ireland Targeted Equipment (SITE) grant scheme for the provision of purchasing defibrillators for the Grassroots sector. The Sponsoring Department for this grant funding is The Department of Tourism, Culture, Arts, Gaeltacht, Sport and Media.

For all grants, the amount received was released to income and there was no amount deferred to 2022 except for the three grants below:

As part of the overall funding made available by Sport Ireland in 2021, the Association received €19,000,000 (2020: €13,200,000) in COVID-19 Resilience Grant Funding of which €9,126,390 (Note 4) (2020: €8,243,000) has been recognised in the 2021 financial statements. The deferred income balance of €9,873,610 (2020: €4,957,000) is related to expenditure to be incurred in 2022 and will be accounted for in that financial year.

The Association also received €13,500 (2020: €Nil) from the Sport Ireland Research Funding Scheme, the entirety of which has been deferred to 2022.

The Association received €51,000 from the Keep Well Campaign in 2020, funded through Healthy Ireland. Due to the Coronavirus pandemic, these activities could not take place in 2020 and only partially in 2021, and therefore the Association has recognised €19,435 (2020: €Nil) in the 2021 financial year. The balance of €31,565 will be accounted for in the 2022 financial year.

4. SPORT IRELAND GRANT FUNDING

Total grants of €24,813,500 (2020: €19,051,000) were received from Sport Ireland in 2021, of which €19,883,390 (2020: €14,043,000) has been recognised in the financial year. This funding was expended for the purposes intended and there was no duplication of funding received for any activity.

The Sport Ireland grants were allocated across the following programmes:

	2021	2020
	€	€
Grassroots (including Central & Regional Development Staff)	1,453,000	1,994,325
Player Development (including Women's National Team and underage international teams)	2,377,000	1,259,941
Administration and Operations	970,000	1,650,364
League of Ireland, Women's National League and Other Competitions	1,000,000	895,370
COVID-19 Funding Relief 2021	9,126,390	-
COVID-19 Funding Relief 2020	4,957,000	8,243,000
	19,883,390	14,043,000

The Sponsoring Department for this grant funding is The Department of Tourism, Culture, Arts, Gaeltacht, Sport and Media.

Notes to the financial statements

For the financial year ended 31 December 2021

5. OTHER OPERATING INCOME

	2021 €	2020 €
Government grants	1,668,220	1,419,858
	<u>1,668,220</u>	<u>1,419,858</u>

During the year ended 31 December 2021, for the period February to August inclusive, the Association received €1,668,220 from the Irish Revenue Commissioners in relation to the Employment Wage Subsidy Scheme (EWSS) (2020: €1,419,858).

6. EMPLOYEES

Staff costs were as follows:

	2021 €	2020 €
Wages and salaries	11,525,615	11,361,175
Social insurance costs	825,614	1,065,858
Cost of defined contribution scheme	113,959	88,939
	<u>12,465,188</u>	<u>12,515,972</u>

Included in staff costs in 2021 is €230,284 (2020: €503,066) relating to the early termination of contracts.

The average monthly number of employees, including the Directors, during the financial year was as follows:

	2021 No.	2020 No.
Management	12	12
Administration and operations	193	190
	<u>205</u>	<u>202</u>

Notes to the financial statements

For the financial year ended 31 December 2021

7. INTEREST PAYABLE AND SIMILAR CHARGES

	2021 €	2020 €
Interest payable on overdraft and loans payable within 5 years	1,579,470	1,377,485
Unwinding of discount on deferred income	-	63,636
Other loan interest payable	229,234	275,460
Interest and penalties on tax liabilities	60,356	199,713
	<u>1,869,060</u>	<u>1,916,294</u>

8. OPERATING SURPLUS

The operating surplus is arrived at after charging:

	2021 €	2020 €
Executive Director's emoluments	-	-
Non-Executive Directors' emoluments	-	-
Tangible fixed asset depreciation	354,721	411,358
Intangible fixed assets amortisation	1,447,994	1,642,422
Impairment of financial asset	592,945	592,947
Operating lease charge - land and buildings	2,794,605	2,794,605
Grants to affiliates	8,063,499	3,028,309
	<u>2021</u> €	<u>2020</u> €

Auditor's Remuneration (including VAT) is as follows:

Audit of Association's financial statements	153,750	153,750
Tax and other non-audit advisory services	143,115	143,505
	<u>296,865</u>	<u>297,255</u>

Notes to the financial statements

For the financial year ended 31 December 2021

9. INTANGIBLE FIXED ASSETS

	Stadium Contributions €	Software Licenses €	Total €
COST			
At 1 January 2021	69,376,193	2,057,136	71,433,329
Additions	-	32,737	32,737
At 31 December 2021	<u>69,376,193</u>	<u>2,089,873</u>	<u>71,466,066</u>
AMORTISATION			
At 1 January 2021	15,844,224	1,979,336	17,823,560
Charge for the financial year	1,399,524	48,470	1,447,994
At 31 December 2021	<u>17,243,748</u>	<u>2,027,806</u>	<u>19,271,554</u>
NET BOOK VALUE			
At 31 December 2021	<u><u>52,132,445</u></u>	<u><u>62,067</u></u>	<u><u>52,194,512</u></u>
At 31 December 2020	<u><u>53,531,969</u></u>	<u><u>77,800</u></u>	<u><u>53,609,769</u></u>

Notes to the financial statements

For the financial year ended 31 December 2021

10. TANGIBLE FIXED ASSETS

	Football Grounds €	Office Machinery, Furniture and Equipment €	Training Grounds €	Total €
COST OR VALUATION				
At 1 January 2021	969,670	4,110,854	2,077,409	7,157,933
Additions	-	82,013	-	82,013
At 31 December 2021	<u>969,670</u>	<u>4,192,867</u>	<u>2,077,409</u>	<u>7,239,946</u>
DEPRECIATION				
At 1 January 2021	-	3,719,203	1,077,572	4,796,775
Charge for the financial year	-	146,981	207,740	354,721
At 31 December 2021	<u>-</u>	<u>3,866,184</u>	<u>1,285,312</u>	<u>5,151,496</u>
NET BOOK VALUE				
At 31 December 2021	<u><u>969,670</u></u>	<u><u>326,683</u></u>	<u><u>792,097</u></u>	<u><u>2,088,450</u></u>
At 31 December 2020	<u><u>969,670</u></u>	<u><u>391,651</u></u>	<u><u>999,837</u></u>	<u><u>2,361,158</u></u>

Football Grounds represent the Association's interest in United Park in Drogheda, Ferrycarrig Park in Wexford, St. Colman's Park in Cobh, the FAI Centre of Excellence in Glanmire, Cork and Ray McSharry Park in Sligo.

Training grounds represent the Association's interest in National Sports Campus and AUL sports ground in Dublin.

Included in Office Machinery, Furniture and Equipment are assets held under finance leases with a net book value of €220,512 (2020: €229,573). The depreciation charge on these assets amounted to €104,761 (2020: €123,946).

Notes to the financial statements

For the financial year ended 31 December 2021

11. FINANCIAL ASSETS

	Prize bonds €	Investment in joint ventures €	Total €
COST OR VALUATION			
At 1 January 2021	1,270	24,020,232	24,021,502
At 31 December 2021	<u>1,270</u>	<u>24,020,232</u>	<u>24,021,502</u>
IMPAIRMENT			
At 1 January 2021	-	592,947	592,947
Impairment	-	592,945	592,945
At 31 December 2021	<u>-</u>	<u>1,185,892</u>	<u>1,185,892</u>
NET BOOK VALUE			
At 31 December 2021	<u>1,270</u>	<u>22,834,340</u>	<u>22,835,610</u>
At 31 December 2020	<u>1,270</u>	<u>23,427,285</u>	<u>23,428,555</u>

New Stadium Designated Activity Company

(i) The Association holds 2 shares of €1 in New Stadium DAC (2020: 2 shares), representing a 50% interest in its issued share capital. New Stadium DAC was formed as a joint venture with the Irish Rugby Football Union to develop Aviva Stadium and has its registered address at Earlsfort Terrace, Dublin 2. The disclosure requirements in relation to New Stadium DAC as required by FRS 102, are as outlined below. The following details the Association's 50% share of each balance:

	2021 €'000	2020 €'000
Turnover	3,689	4,088
Operating loss	(2,082)	(1,847)
Loss after tax	<u>(2,114)</u>	<u>(1,887)</u>

Notes to the financial statements

For the financial year ended 31 December 2021

11. FINANCIAL ASSETS (CONTINUED)

	2021 €'000	2020 €'000
Fixed assets	149,439	154,531
Current assets	2,056	1,344
Liabilities due within one year	(1,669)	(1,267)
Liabilities due after one year	(75,824)	(78,492)
Net Assets	74,002	76,116

During the financial year New Stadium DAC charged the Association €3,234,220 (2020: €2,755,880), of which €2,544,605 (2020: €2,544,605) is an annual licence fee, in relation to use of the stadium and ancillary usage costs. This licence fee is payable over the useful life of the stadium which has been determined as being 50 years. As at the financial year end, an amount of €992 (2020: €102,077) is payable by the Association to New Stadium DAC which is included in trade creditors or accruals.

The carrying value of the investment in the stadium joint venture has been impaired in line with the depreciated replacement cost model as per FRS 102 section 27.20(A).

AUL - FAI Limited

(ii) The Association holds 100,000 ordinary shares in AUL-FAI Limited, which represents a 50% shareholding, a company incorporated to manage and develop the AUL complex in Clonshaugh, Co. Dublin. AUL-FAI Limited was formed as a joint venture with the Athletic Union Football League and has its registered address at Clonshaugh, Co. Dublin. The disclosure requirements in relation to AUL-FAI Limited as required by FRS102, are as outlined below. The following details the Association's 50% share of each balance:

	2021 €'000	2020 €'000
Turnover	125	125
Operating (loss)/profit	(21)	88
(Loss)/profit after tax	(21)	88

Notes to the financial statements

For the financial year ended 31 December 2021

11. FINANCIAL ASSETS (CONTINUED)

	2021 €'000	2020 €'000
Fixed assets	962	995
Current assets	48	64
Liabilities due within one year	(8)	(23)
Liabilities due after one year	(129)	(141)
Net Assets	873	895

During the financial year, the Association incurred rental fees for use of the facilities at the AUL Complex of €130,500 (2020: €137,500). As at the financial year end, an amount of €Nil (2020: €70,800) is payable by the Association to AUL-FAI Limited.

12. STOCKS

	2021 €	2020 €
Stocks	164,580	463,143

Stocks which consist primarily of summer soccer school camp kits and training kits are stated at the lower of cost or market value, determined using the first in, first out basis. Stocks are stated net of a provision of €41,145 (2020: €115,788).

13. DEBTORS

	2021 €	2020 €
Amounts falling due within one year		
Trade and other debtors	2,155,837	1,633,790
Prepayments	992,492	547,702
Accrued income	1,964,080	449,082
	5,112,409	2,630,574

Trade and other debtors are disclosed net of a provision for bad debts of €3,978,560 (2020: €4,091,860).

Trade and other debtors include bridging finance advanced to clubs and leagues to cover capital expenditure in advance of them receiving other financial aid and normal loans to clubs and leagues, the terms of which are specific to each individual loan.

Notes to the financial statements

For the financial year ended 31 December 2021

14. CASH AND CASH EQUIVALENTS

	2021 €	2020 €
Cash at bank and in hand	27,086,664	16,082,330
Less: bank overdrafts	-	(644)
	<u>27,086,664</u>	<u>16,081,686</u>

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 €	2020 €
Bank overdrafts	-	644
Bank loans (Note 18)	3,925,000	1,399,885
Other loans (Note 18)	1,460,905	970,766
Trade creditors	4,372,891	4,932,633
Taxation and social insurance	3,857,679	4,462,240
Finance lease obligation (Note 17)	112,362	97,472
Creditors - grants	103,999	758,644
Accruals	7,694,213	5,897,078
Deferred income	19,162,937	13,684,191
	<u>40,689,986</u>	<u>32,203,553</u>

Trade creditors, including accruals are payable at various dates over the coming months in accordance with the suppliers' usual and customary credit terms.

Taxes including social insurance and VAT are payable in accordance with the applicable statutory provisions.

Obligations under finance lease are secured on the assets to which they relate. Finance leases are repayable at various dates over the coming months in accordance with the terms of the agreement. The repayment terms of finance leases due after one year are set out below.

The terms of deferred income are based on their underlying agreements.

	2021 €	2020 €
OTHER TAXATION AND SOCIAL INSURANCE		
PAYE/PRSI	3,857,679	4,274,421
VAT	-	187,819
	<u>3,857,679</u>	<u>4,462,240</u>

Notes to the financial statements

For the financial year ended 31 December 2021

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2021 €	2020 €
Bank loans (Note 18)	41,862,500	45,075,000
Other loans (Note 18)	16,203,388	14,982,297
Finance lease obligations (Note 17)	155,910	200,277
Deferred income	7,896,035	10,152,743
	<u>66,117,833</u>	<u>70,410,317</u>

Deferred income refers to funding received by the Association that has not yet been earned. A number of funding sources are received up front and in advance of the periods to which they relate. It includes Club Ireland memberships, income from Sport Ireland, UEFA and FIFA relating to TV and other rights and the naming rights to the Aviva Stadium.

17. FINANCE LEASE OBLIGATIONS

The Association's future minimum finance lease payments at the statement of financial position date were as follows:

	2021 €	2020 €
Amount due within one year	112,362	97,472
Amount due between one and five years	155,910	200,277
	<u>268,272</u>	<u>297,749</u>

The lease liability is secured on the relevant leased assets.

Notes to the financial statements

For the financial year ended 31 December 2021

18. BANK AND OTHER LOANS

Analysis of the maturity of loans is given below:

	2021 €	2020 €
AMOUNTS FALLING DUE WITHIN ONE YEAR		
Bank loans	3,925,000	1,399,885
Other loans	1,460,905	970,766
AMOUNTS FALLING DUE 1-2 YEARS		
Bank loans	3,925,000	3,925,000
Other loans	1,511,871	1,447,166
AMOUNTS FALLING DUE 2-5 YEARS		
Bank loans	11,775,000	11,775,000
Other loans	6,394,299	6,967,956
AMOUNTS FALLING DUE AFTER MORE THAN 5 YEARS		
Bank loans	26,162,500	29,375,000
Other loans	8,297,218	6,567,175
	63,451,793	62,427,948

Bank loans of €3.9m (including related borrowing costs) as at 31 December 2021 (2020: €1.4m including related borrowing costs) are presented as current liabilities, with €41.9m (2020: €45.1m) presented as non-current liabilities.

Included in other loans are concessionary loans received during the financial year. In January 2020, the Association was granted an interest free concessionary loan of €2.5m per annum for three years from the Irish Government. This loan was made available to the Association for payment of the annual licence fee to New Stadium DAC in relation to use of the stadium and ancillary usage costs (Note 11). The total amount owing at 31 December 2021 was €5,089,210 (2020: €2,544,605).

In November 2020, the Association drew down an interest free concessionary loan of \$5m USD from FIFA. This loan was made available to member Associations by FIFA to help address deficits incurred as a result of the Coronavirus pandemic. The loan is repayable over 10 years commencing in 2022. The total amount owing at 31 December 2021 was €4,416,015 (2020: €4,278,624). This increase was driven by changes in prevailing exchange rates.

In 2020, UEFA agreed to convert advance funding of €1,000,000 to loans, bringing the total loans outstanding to UEFA to €4,000,000 (2020: €4,000,000), at 1% interest repayable in 2028.

Included in other loans is a liability of €4,159,068 (2020: €5,129,834) arising on an option agreement entered into with a sponsor in 2016. The interest chargeable to the income and expenditure account, at 5% was €229,234 (2020: €275,460).

Notes to the financial statements

For the financial year ended 31 December 2021

19. AFFILIATED BODIES

The activities of the Affiliated Bodies listed below are not incorporated in these financial statements as they are independently run bodies:

Colleges Football Association of Ireland
Defence Forces Football Association
F.A.I. Schools
Irish Soccer Referees' Society
Irish Universities Football Union
Schoolboys Football Association of Ireland

20. RELATED PARTY TRANSACTIONS

The total remuneration for key management personnel totalled €288,315 (2020: €146,414). Key management includes: Chief Executive Officer and interim Chief Executive Officer.

Non-Executive Directors' emoluments totalled €Nil (2020: €Nil). Non-Executive Directors are persons who perform their duties in a voluntary capacity.

Remuneration and emoluments include salaries paid and expenses incurred where there is a personal benefit.

Certain Directors have been nominated to the Board by members of the General Assembly of the Association. Grants and other transactions to entities with which Directors are associated totalled €324,212 (2020: €796,417) while income received from these entities amounting to €306,870 (2020: €206,479).

21. GUARANTEES

The Association has provided security and guarantees on loan balances encompassing charges over certain bank accounts, receivables, including future contracted receivables and first floating charge over the Association's property, assets and undertakings.

The Association is acting as guarantor in relation to finance provided to clubs. The total value of sums guaranteed was €290,000 as at 31 December 2021 (2020: €290,000).

Notes to the financial statements

For the financial year ended 31 December 2021

22. COMMITMENTS AND CONTINGENT LIABILITIES

The Association entered into a loan agreement with Oscar Traynor Coaching and Development Centre whereby the Association agreed to lend €40,000 per annum from 30 May 2014 until 30 May 2034. The total amount paid as at 31 December 2021 was €310,000 (2020: €270,000).

Included in deferred income are grants and other amounts that may become repayable if certain conditions set out in the grant and commercial agreements are not met.

From time to time, the Association is involved in claims and legal actions, which arise in the normal course of business. Based on information currently available and legal advice, the directors believe such litigation will not, individually or in the aggregate, have a material adverse effect on the financial statements and that the Association is adequately positioned to deal with the outcome of any such litigation.

Total future minimum lease payments under non-cancellable operating leases (land and buildings) and licence fees payable to New Stadium DAC are as follows:

	2021	2020
	€	€
- within one year	2,794,605	2,794,605
- between one and five years	11,178,420	11,178,420
- after five years	38,395,303	41,189,908
	<u>52,368,328</u>	<u>55,162,933</u>

23. ANALYSIS OF NET DEBT/FUNDS

	1 January 2021	Cash movement	31 December 2021
	€	€	€
Bank overdraft	(644)	644	-
Cash at bank and in hand	16,082,330	11,004,334	27,086,664
Bank loans	(46,474,885)	687,385	(45,787,500)
Other loans	(15,953,063)	(1,711,230)	(17,664,293)
Finance leases	(297,749)	29,477	(268,272)
Net Debt	<u>(46,644,011)</u>	<u>10,010,610</u>	<u>(36,633,401)</u>

Notes to the financial statements

For the financial year ended 31 December 2021

24. COMPARATIVE INFORMATION

During the 2021 financial year, the Association amended its chart of accounts in its accounting structure to more effectively present the nature of its operations.

Comparative information has been reclassified where necessary to conform to current financial year presentation. In particular, turnover has been reduced by €1,419,858 to €41,553,791 and other operating income has increased by €1,419,858 to €1,419,858. Cost of sales has been increased by €2,174,025 to €24,125,598 and administrative expenses reduced by €2,174,025 to €15,296,948 for 2020. There is no impact on surplus for the year, equity or cash flows.

25. APPROVAL OF FINANCIAL STATEMENTS

The board of Directors approved these financial statements for issue on 1 July 2022.